Scale	Transition Confidence Level (TCL): Accepted by procurement partners?	OE-I Critical Activities
9	 Transition to PEO funding and acquisition strategy completed. 	
8	 Signed transition agreement between PM and technology developer. Transition funding committed. 	 Finalize and sign transition agreement Verify funding commitment with program office
7	 Integration strategy defined. Transition cost estimate complete. Potential funding sources identified. 	 Co-develop integration strategy with program office Complete transition cost estimate and work with program office to secure funding commitment Identify potential funding sources
6	 Transition technical goals approved by acquisition PM and technology developer. Transition schedule estimate developed. Project included in PM plans as a potential source. 	 Finalize transition technical goals with program office and secure approval Co-develop transition schedule estimate with program office Verify with program office PM that the project is being considered for integration into the program baseline as a potential source
5	 Expressed interest from PM office. Active communication with named PM contact. 	 Onboard Program of Record PM Conduct discussions with potential program offices to determine if their portfolios have performance requirements/gaps/opportunities to leverage the advanced technology Conduct deep dive discussions with program PM to determine transition technical goals Initiate cost estimate planning
4	 Target PMs briefed and provided progress updates. Key transition stakeholders named. Relevant programs named. 	 Set up recurring engagements with program office PM POC Create and maintain a transition stakeholder tracker Potential transition stakeholders identified—set up a communication plan to engage stakeholders
3	 Specific project technical goals established. Target acquisition programs identified. Potential transition stakeholders identified. 	 Verify TRL goals are established (baseline) from TRL 2 Establish specific project technical goals Review potential transition pathways and identify potential program offices (see list of PEOs, org charts) Reach out to program offices to present project and request a PM POC to help with transition; add the PM to OE-I project team Identify transition stakeholders (S&T, acquisitions, requirements communities)
2	Project initiated. TRL goals established (baseline).	
1	Working Group interest expressed. Active tech discovery. Acknowledged gap.	